

# **DANONE'S SUBSIDIARIES AND EQUITY HOLDINGS**

as of December 31<sup>st</sup>, 2023



The following list includes all Danone consolidated or equity companies as of December 31, 2023, being specified that it does not include subsidiaries of companies under equity method.

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## Companies listed by Country/Region

Country/Region	Legal Name	Percentage of capital ownership
Algeria	DANONE DJURDJURA ALGERIE	100.00%
Argentina	ADVANCED MEDICAL NUTRITION S.A.	100.00%
Argentina	AGUAS DANONE DE ARGENTINA SA	51.00%
Argentina	AGUAS DE ORIGEN S.A.	50.00%
Argentina	BEST CARE NUTRICIÓN DOMICILIARIA S.A.	100.00%
Argentina	DANONE ARGENTINA SA	99.97%
Argentina	KASDORF SA	100.00%
Argentina	LOGISTICA LA SERENISIMA S.A.	95.56%
Argentina	NUTRICIA-BAGO S.A.	51.00%
Australia	DANONE SAPUTO DAIRY AUSTRALIA PTY LIMITED	50.00%
Australia	NUTRICIA AUSTRALIA PTY LIMITED	100.00%
Austria	DANONE OESTERREICH GMBH	100.00%
Azerbaijan	DANONE LLC	100.00%
Bangladesh	GRAMEEN DANONE FOODS LIMITED*	45.86%
Belarus	DANONEBEL	100.00%
Belgium	ALPRO	100.00%
Belgium	BIALIM BELGIQUE S.A.	100.00%
Belgium	DANONE BELUX	99.99%
Belgium	DANONE ROTSELAAR SP	100.00%
Belgium	SORGENTE	100.00%
Benin	FAN MILK SARL	100.00%
Brazil	ÁGUAS MINERAIS BACCARELLI LTDA	100.00%
Brazil	CPN MINERAÇÃO LTDA	100.00%
Brazil	DANONE LTDA.	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Brazil	MINERAÇÃO JOANA LEITE LTDA.	100.00%
Brazil	NUTRIMED INDUSTRIAL LTDA	100.00%
Brazil	SUPPORT PRODUTOS NUTRICIONAIS LTDA	100.00%
Brazil	TINGUA EMPRESA DE MINERACAO E AGUAS LTDA	100.00%
Bulgaria	DANONE SERDIKA	100.00%
Burkina Faso	FAN MILK BURKINA FASO SARL	100.00%
Cambodia	DANONE SPECIALIZED NUTRITION (CAMBODIA) CO., LTD.	100.00%
Canada	DANONE INC	100.00%
China	ASPEN VENTURES LIMITED*	49.00%
China	DANONE (CHINA) FOOD & BEVERAGE CO	92.00%
China	DANONE (CHONGQING) FOOD & BEVERAGE CO LTD	92.00%
China	DANONE (FENGRUN) FOOD & BEVERAGE CO LIMITED	92.00%
China	DANONE (SHAAN'XI) FOOD & BEVERAGE CO, LIMITED	92.00%
China	DANONE (SHANGHAI) HOLDING CO., LTD.	100.00%
China	DANONE ASIA-PACIFIC MANAGEMENT CO. LTD	100.00%
China	DANONE PREMIUM BRANDS (SHANGHAI) TRADING CO LTD	100.00%
China	DANONE SPECIALIZED NUTRITION (CHANGSHA) CO., LTD.	100.00%
China	DANONE SPECIALIZED NUTRITION (QINGDAO) CO., LTD.	100.00%
China	DUMEX BABY FOOD CO., LTD.	100.00%
China	GUANGDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
China	HUBEI DANONE FOOD & BEVERAGE CO., LTD.	92.00%
China	NANJING ZILE BEVERAGE INDUSTRY CO., LIMITED*	23.00%
China	NUTRICIA (CHINA) MEDICAL NUTRITION CO., LTD	100.00%
China	NUTRICIA EARLY LIFE NUTRITION (SHANGHAI) CO., LTD	100.00%
China	NUTRICIA PHARMACEUTICAL (WUXI) CO., LTD.	100.00%
China	NUTRICIA TRADING (SHANGHAI) CO., LTD	100.00%
China	SHANDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
China	SICHUAN DANONE FOOD & BEVERAGE CO., LTD	92.00%
Colombia	DANONE BABY NUTRITION COLOMBIA S.A.S	100.00%
Czech Republic	DANONE A.S.	100.00%
Denmark	AQUA D'OR MINERAL WATER A/S	100.00%
Denmark	DANONE A/S	100.00%
Denmark	DUMEX NUTRITION LTD A/S	100.00%
Denmark	FAN MILK INTERNATIONAL A/S	100.00%
Denmark	INTERNATIONAL NUTRITION CO LTD A/S	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Egypt	DANONE DAIRY EGYPT	99.99%
Egypt	DANONE DAIRY FARM S.A.E.	100.00%
Egypt	HALAYEB FOR DAIRY PRODUCTS AND JUICE S.A.E.	100.00%
Egypt	NUTRICIA EGYPT SERVICES LLC	100.00%
El Salvador	DANONE EL SALVADOR, SOCIEDAD ANONIMA DE CAPITAL VARIABLE	100.00%
Finland	DANONE OY	100.00%
France	BLEDINA	100.00%
France	COMPAGNIE GERVAIS DANONE	100.00%
France	DAN INGREDIENTS UNIT	100.00%
France	DAN INVESTMENTS	100.00%
France	DANONE CORPORATE FINANCE SERVICES	100.00%
France	DANONE DAIRY ASIA	100.00%
France	DANONE FINANCE INTERNATIONAL	100.00%
France	DANONE GLOBAL RESEARCH & INNOVATION CENTER	100.00%
France	DANONE MANIFESTO VENTURES EUROPE	100.00%
France	DANONE NUTRICIA AFRICA & OVERSEAS	100.00%
France	DANONE PRODUITS FRAIS FRANCE	100.00%
France	EVIAN RESORT	100.00%
France	FPS DANONE.COMMUNITIES	76.54%
France	HOLDING INTERNATIONALE DE BOISSONS	100.00%
France	ID LOGISTICS FRANCE 4	50.00%
France	LES PRES RIENT BIO	100.00%
France	MICHEL ET AUGUSTIN	100.00%
France	NUTRICIA NUTRITION CLINIQUE SAS	100.00%
France	PRODUITS LAITIERS FRAIS ESPAGNE	100.00%
France	PRODUITS LAITIERS FRAIS EST EUROPE	100.00%
France	PRODUITS LAITIERS FRAIS SUD EUROPE	100.00%
France	SAEME-SOCIETE ANONYME DES EAUX MINERALES D'EVIAN	100.00%
France	SOCIETE DES EAUX DE VOLVIC	100.00%
France	SOJINAL SAS	100.00%
France	YOOJI	59.04%
Germany	DANONE DEUTSCHLAND GMBH	100.00%
Germany	DANONE PENSIONS MANAGEMENT GMBH	100.00%
Germany	MILUPA GMBH	100.00%
Ghana	FAN MILK PLC	62.11%

Country/Region	Legal Name	Percentage of capital ownership
Ghana	FANMILK WEST AFRICA LIMITED	100.00%
Greece	NUMIL HELLAS S.A.	100.00%
Guatemala	DANONE DE GUATEMALA, S.A.	100.00%
Hong Kong – China	ASIA HOST INVESTMENT LTD	100.00%
Hong Kong – China	DANONE NUTRICIA EARLY LIFE NUTRITION (HONG KONG) LIMITED	100.00%
Hong Kong – China	NUTRICIA CLINICAL (HONGKONG) LIMITED	100.00%
Hong Kong – China	WHITEWAVE HONG KONG LIMITED	100.00%
Hungary	DANONE MAGYARORSZAG KFT	100.00%
India	DANONE (INDIA) PRIVATE LIMITED	100.00%
India	DANONE FOODS & BEVERAGES INDIA PVT LTD	100.00%
India	DANONE NARANG BEVERAGES PRIVATE LIMITED	100.00%
India	NUTRICIA INTERNATIONAL PRIVATE LIMITED	100.00%
India	YAKULT DANONE INDIA PVT LTD	50.00%
Indonesia	P.T. TIRTA INVESTAMA	74.00%
Indonesia	PT AQUA GOLDEN MISSISSIPPI	73.88%
Indonesia	PT NUTRICIA INDONESIA SEJAHTERA	100.00%
Indonesia	PT NUTRICIA MEDICAL NUTRITION	100.00%
Indonesia	PT SARIHUSADA GENERASI MAHARDHIKA	99.97%
Indonesia	PT SUGIZINDO	99.97%
Indonesia	PT. DANONE INDONESIA (in liquidation)	100.00%
Indonesia	PT. TIRTA SIBAYAKINDO	55.50%
Iran	DANONE DAIRY PARS	100.00%
Iran	MASHHAD MILK POWDER INDUSTRIES CO	60.00%
Ireland	DANONE EUROPE LIMITED	100.00%
Ireland	NUTRICIA INFANT NUTRITION LIMITED	100.00%
Ireland	NUTRICIA IRELAND LIMITED	100.00%
Israel	STRAUSS HEALTH LTD*	20.00%
Italy	DANONE NUTRICIA SPA SOCIETÀ BENEFIT	100.00%
Ivory Coast	DANONE NUTRICIA COTE D'IVOIRE SA	100.00%
Ivory Coast	FAN MILK COTE D'IVOIRE SA	100.00%
Japan	DANONE JAPAN	100.00%
Kazakhstan	DANONE BERKUT LLP	100.00%
Kazakhstan	DANONE KAZAKHSTAN LLP	100.00%
Kazakhstan	NUTRICIA KAZAKHSTAN LLP	100.00%
Kenya	BROOKSIDE AFRICA LIMITED*	40.00%

Country/Region	Legal Name	Percentage of capital ownership
Korea	DANONE PULMUONE COMPANY LIMITED*	30.66%
Korea	NUTRICIA SOUTH KOREA YUHAN HOESA	100.00%
Latvia	SIA NUTRICIA	100.00%
Lithuania	UAB DANONE	100.00%
Luxemburg	ALPRO EUROPEAN HOLDINGS SARL	100.00%
Luxemburg	DANONE RE	100.00%
Luxemburg	WHITEWAVE INTERNATIONAL MANAGEMENT HOLDINGS, S.A.R.L.	100.00%
Malaysia	DANONE BUSINESS SERVICES SDN BHD	100.00%
Malaysia	DANONE SPECIALIZED NUTRITION (MALAYSIA) SDN. BHD.	100.00%
Mexico	BONAFONT, SA de CV	100.00%
Mexico	DANONE BABY NUTRITION MEXICO, SA. DE CV. (in liquidation)	100.00%
Mexico	DANONE DE MEXICO S.A.	100.00%
Mexico	DANONE HOLDING DE MEXICO	100.00%
Mexico	DANONE MEDICAL NUTRITION MEXICO S.A. DE C.V. (in liquidation)	100.00%
Mexico	DERIVADOS LACTEOS FLN-DDM S.A.P.I. DE C.V. (in liquidation)	100.00%
Mexico	DISTRIBUIDORA SEMILLA, S.A.P.I. DE C.V. (in liquidation)	99.99%
Mexico	ENVASADORA LA SUPREMA, S.A.DE C.V. (in liquidation)	100.00%
Mexico	ENVASADORAS DE AGUAS EN MÉXICO, S. DE R.L. DE C.V.	100.00%
Mexico	INNOVATION PACKAGING AND PROCESS, S.A. DE C.V.	100.00%
Mexico	LIQUIMEX, SA de CV (in liquidation)	100.00%
Mexico	ORGANIZACION FR MEXICO, S.A. DE C.V.	100.00%
Mexico	WHITEWAVE FOODS MEXICO, S. DE R.L. DE C.V.	100.00%
Morocco	CENTRALE DANONE	99.97%
Morocco	LAITPLUS	99.99%
Morocco	LES TEXTILES (in liquidation)	99.84%
Morocco	SOTHERMA-SOCIETE DU THERMALISME MAROCAIN*	29.99%
Netherlands	DAN TRADE B.V.	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION BV	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION NEDERLAND B.V.	100.00%
Netherlands	DANONE FINANCE NETHERLANDS BV	100.00%
Netherlands	DANONE MEDICAL NUTRITION HOLDING B.V.	100.00%
Netherlands	DANONE MEDICAL NUTRITION INTERNATIONAL B.V.	100.00%
Netherlands	DANONE NUTRICIA NEDERLAND B.V.	100.00%
Netherlands	DANONE TRADING ELN B.V.	100.00%
Netherlands	DANONE TRADING MEDICAL BV	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Netherlands	GXO LOGISTICS HOLDING RUSSIA BV	50.00%
Netherlands	INFANT NUTRITION MANAGEMENT 1 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 2 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 3 BV	100.00%
Netherlands	N.V. NUTRICIA	100.00%
Netherlands	NUTRICIA CUIJK B.V.	100.00%
Netherlands	NUTRICIA EXPORT B.V.	100.00%
Netherlands	NUTRICIA INTERNATIONAL B.V.	100.00%
Netherlands	NUTRICIA MEDICAL DEVICES BV	100.00%
Netherlands	NUTRICIA RESEARCH B.V.	100.00%
Netherlands	SORGENTE B.V.	100.00%
Netherlands	SORGENTE HOLDING B.V.	100.00%
New Zealand	DANONE NUTRICIA NZ LIMITED	100.00%
New Zealand	NUTRICIA LIMITED	100.00%
Nigeria	FAN MILK PLC.	99.37%
Norway	DANONE AS	100.00%
Pakistan	NUTRICIA PAKISTAN (PRIVATE) LIMITED	100.00%
Philippines	DANONE UNIVERSAL ROBINA BEVERAGES, INC.	50.00%
Poland	DANONE SP. ZOO	100.00%
Poland	NUTRICIA POLSKA SP. Z.O.O.	50.00%
Poland	NUTRICIA ZAKLADY PRODUKCYJNE SP. Z.O.O.	49.98%
Poland	NUTRIMED SP. Z.O.O.	50.00%
Poland	PROMEDICA SP. Z.O.O.	50.00%
Poland	ZYWIEC ZDROJ S.A.	100.00%
Portugal	DANONE NUTRICIA, UNIPessoal LDA	100.00%
Portugal	DANONE PORTUGAL SA	96.09%
Romania	DANONE P.D.P.A. SRL	100.00%
Romania	GXO LOGISTICS FRIGO ROMANIA S.R.L.	50.00%
Russia	GXO LOGISTICS LLC	50.00%
Russia	JSC ISTRA-NUTRICIA BABY FOODS	100.00%
Russia	NUTRICIA ADVANCED LLC	100.00%
Russia	NUTRICIA LLC	100.00%
Saudi Arabia	ALSAFI DANONE COMPANY LIMITED*	16.99%
Saudi Arabia	DANONE BABY NUTRITION OPERATIONS SAUDI ARABIA	100.00%
Saudi Arabia	DANONE NUTRICIA KSA LLC	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Senegal	LA LAITERIE DU BERGER*	49.26%
Singapore	DANONE ASIA BABY NUTRITION PRIVATE LIMITED	100.00%
Singapore	DANONE ASIA HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC MANUFACTURING PTE LTD	100.00%
Singapore	DANONE ASIA PTE LTD	100.00%
Singapore	DANONE DAIRY INVESTMENTS INDONESIA	100.00%
Singapore	DANONE PROBIOTICS PTE LTD	100.00%
Singapore	DANONE SINGAPORE HOLDINGS PTE LTD	100.00%
Singapore	DANONE SPECIALIZED NUTRITION (SINGAPORE) PRIVATE LIMITED	100.00%
Singapore	DANONE WATERS CHINA HOLDING PTE. LTD.	100.00%
Singapore	MYEN PTE LTD	100.00%
Slovakia	DANONE S.R.O.	100.00%
South Africa	DANONE SOUTHERN AFRICA (PTY) LTD	100.00%
South Africa	MAYO DAIRY (PROPRIETARY) LIMITED	100.00%
South Africa	NUTRICIA SOUTHERN AFRICA	100.00%
Spain	AGUAS DANONE, S.A.	99.16%
Spain	BAGLEY LATINOAMERICA, S.A.*	49.00%
Spain	DAIRY LATAM S.L.	100.00%
Spain	DANONE NUTRICIA, S.R.L.	100.00%
Spain	DANONE S.A.	98.44%
Spain	PRODUITS LAITIERS FRAIS IBERIA, S.L.	100.00%
Spain	WATER LATAM S.L.	100.00%
Sweden	DANONE AB	100.00%
Sweden	OSTERLENMEJERIET	75.00%
Sweden	PRO VIVA AB	75.49%
Switzerland	DANONE INTERNATIONAL SERVICES - DIS SA	100.00%
Switzerland	DANONE SCHWEIZ AG	100.00%
Thailand	DANONE SAPPE BEVERAGES CO., LTD	75.00%
Thailand	DANONE SPECIALIZED NUTRITION (THAILAND) CO., LTD.	98.91%
Thailand	HARMLESS HARVEST (THAILAND) CO., LTD.	69.41%
Thailand	MAPRAO LTD.*	39.99%
Togo	FAN MILK TOGO S.A.	100.00%
Tunisia	SOCOGES-SOCIETE DE COMMERCE ET DE GESTION	50.00%
Tunisia	STIAL-STE TUNISIENNE DES INDUSTRIES ALIMENTAIRES	50.00%



Country/Region	Legal Name	Percentage of capital ownership
Turkey	DANONE TIKVESLI GIDA VE İÇECEK SANAYI VE TICARET ANONIM SİRKETİ	100.00%
Turkey	NUMIL GIDA ÜRÜNLERİ SAN. VE TIC. A.S.	100.00%
Turkey	SIRMAGRUP İÇECEK SANAYI VE TAS	100.00%
Ukraine	DANONE	100.00%
Ukraine	DANONE DNIPRO LLC	100.00%
Ukraine	LLC UNIMILK	100.00%
Ukraine	LLCFI NUTRICIA UKRAINE	100.00%
Ukraine	PRIVATE JOINT-STOCK COMPANY "KREMENCHUG DAIRY PLANT"	100.00%
Ukraine	PRJSC GALAKTON	100.00%
United Arab Emirates	DANONE BABY NUTRITION MIDDLE EAST HOLDING LIMITED	100.00%
United Arab Emirates	NUTRICIA MIDDLE EAST DMCC	100.00%
United Kingdom	ALPRO (UK) LTD.	100.00%
United Kingdom	COMPLAN FOODS LIMITED (in liquidation)	100.00%
United Kingdom	DANONE FINANCE COMPANY LIMITED	100.00%
United Kingdom	DANONE HOLDINGS (UK)	100.00%
United Kingdom	DANONE LIMITED (in liquidation)	100.00%
United Kingdom	DANONE WATERS (UK& IRELAND) LIMITED	100.00%
United Kingdom	FOLLOW YOUR HEART UK LIMITED	100.00%
United Kingdom	HARROGATE SPRING WATER LIMITED	100.00%
United Kingdom	HARROGATE WATER BRANDS LIMITED	100.00%
United Kingdom	NUTRICIA LTD	100.00%
United Kingdom	NUTRICIA TRUSTEES LIMITED	100.00%
United Kingdom	OAKDALE SPRING LIMITED	100.00%
United Kingdom	SHS INTERNATIONAL LTD	100.00%
United Kingdom	THIRSTY PLANET LIMITED	100.00%
United Kingdom	UK HOLDINGS CAP (COMMONWEALTH, ASIA AND PACIFIC) LIMITED	100.00%
United States	BABYNOV USA, LLC*	40.00%
United States	DANNON PR, INC.	100.00%
United States	DANONE MANIFESTO VENTURES, LLC	100.00%
United States	DANONE MANIFESTO VENTURES, PBC	100.00%
United States	DANONE NORTH AMERICA PUBLIC BENEFIT CORPORATION	100.00%
United States	DANONE US, INC.	100.00%
United States	DANONE US, LLC	100.00%
United States	EARTH ISLAND, LLC	100.00%
United States	FORAGER PROJECT, LLC*	37.87%

Country/Region	Legal Name	Percentage of capital ownership
United States	HAPPY FAMILY HOLDING COMPANY, LLC	100.00%
United States	HARMLESS HARVEST INC.	100.00%
United States	HF OFFICE, LLC	100.00%
United States	HORIZON ORGANIC DAIRY, LLC	100.00%
United States	HORIZON ORGANIC INTERNATIONAL HOLDING COMPANY	100.00%
United States	HORIZON ORGANIC INTERNATIONAL, INC.	100.00%
United States	MICHEL ET AUGUSTIN INC.	100.00%
United States	NURTURE, LLC.	100.00%
United States	NUTRICIA NORTH AMERICA, INC	100.00%
United States	REAL FOOD BLENDS, LLC	100.00%
United States	THE YOFARM COMPANY, LLC	100.00%
United States	TURTLE MOUNTAIN, LLC	100.00%
United States	WALLABY YOGURT COMPANY, LLC	100.00%
United States	WHITEWAVE MEXICO HOLDINGS II, LLC	100.00%
United States	WHITEWAVE MEXICO HOLDINGS IV, LLC	100.00%
United States	WHITEWAVE SERVICES, INC.	100.00%
United States	WWF OPERATING COMPANY LLC	100.00%
United States	YOCREAM INTERNATIONAL, INC.	100.00%
Uruguay	COMPANIA SALUS S.A.	95.01%
Uruguay	FORT MASIS, S.A.	100.00%
Vietnam	DANONE VIETNAM COMPANY LTD	100.00%
Vietnam	YAKULT VIETNAM CO., LTD*	20.00%

(\*) Equity company

(\*\*) Listed company

# Companies listed by Legal Name

Country/Region	Legal Name	Percentage of capital ownership
Argentina	ADVANCED MEDICAL NUTRITION S.A.	100.00%
Argentina	AGUAS DANONE DE ARGENTINA SA	51.00%
Spain	AGUAS DANONE, S.A.	99.16%
Argentina	AGUAS DE ORIGEN S.A.	50.00%
Brazil	ÁGUAS MINERAIS BACCARELLI LTDA	100.00%
Belgium	ALPRO	100.00%
United Kingdom	ALPRO (UK) LTD.	100.00%
Luxemburg	ALPRO EUROPEAN HOLDINGS SARL	100.00%
Saudi Arabia	ALSAFI DANONE COMPANY LIMITED*	16.99%
Denmark	AQUA D'OR MINERAL WATER A/S	100.00%
Hong Kong – China	ASIA HOST INVESTMENT LTD	100.00%
China	ASPEN VENTURES LIMITED*	49.00%
United States	BABYNOV USA, LLC*	40.00%
Spain	BAGLEY LATINOAMERICA, S.A.*	49.00%
Argentina	BEST CARE NUTRICIÓN DOMICILIARIA S.A.	100.00%
Belgium	BIALIM BELGIQUE S.A.	100.00%
France	BLEDINA	100.00%
Mexico	BONAFONT, SA de CV	100.00%
Kenya	BROOKSIDE AFRICA LIMITED*	40.00%
Morocco	CENTRALE DANONE	99.97%
France	COMPAGNIE GERVAIS DANONE	100.00%
Uruguay	COMPANIA SALUS S.A.	95.01%
United Kingdom	COMPLAN FOODS LIMITED (in liquidation)	100.00%
Brazil	CPN MINERAÇÃO LTDA	100.00%
Spain	DAIRY LATAM S.L.	100.00%
France	DAN INGREDIENTS UNIT	100.00%
France	DAN INVESTMENTS	100.00%
Netherlands	DAN TRADE B.V.	100.00%
United States	DANNON PR, INC.	100.00%
Ukraine	DANONE	100.00%
China	DANONE (CHINA) FOOD & BEVERAGE CO	92.00%
China	DANONE (CHONGQING) FOOD & BEVERAGE CO LTD	92.00%
China	DANONE (FENGRUN) FOOD & BEVERAGE CO LIMITED	92.00%

Country/Region	Legal Name	Percentage of capital ownership
India	DANONE (INDIA) PRIVATE LIMITED	100.00%
China	DANONE (SHAAN'XI) FOOD & BEVERAGE CO, LIMITED	92.00%
China	DANONE (SHANGHAI) HOLDING CO., LTD.	100.00%
Czech Republic	DANONE A.S.	100.00%
Denmark	DANONE A/S	100.00%
Sweden	DANONE AB	100.00%
Argentina	DANONE ARGENTINA SA	99.97%
Norway	DANONE AS	100.00%
Singapore	DANONE ASIA BABY NUTRITION PRIVATE LIMITED	100.00%
Singapore	DANONE ASIA HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC MANUFACTURING PTE LTD	100.00%
Singapore	DANONE ASIA PTE LTD	100.00%
China	DANONE ASIA-PACIFIC MANAGEMENT CO. LTD	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION BV	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION NEDERLAND B.V.	100.00%
Colombia	DANONE BABY NUTRITION COLOMBIA S.A.S	100.00%
Mexico	DANONE BABY NUTRITION MEXICO, SA. DE CV. (in liquidation)	100.00%
United Arab Emirates	DANONE BABY NUTRITION MIDDLE EAST HOLDING LIMITED	100.00%
Saudi Arabia	DANONE BABY NUTRITION OPERATIONS SAUDI ARABIA	100.00%
Belgium	DANONE BELUX	99.99%
Kazakhstan	DANONE BERKUT LLP	100.00%
Malaysia	DANONE BUSINESS SERVICES SDN BHD	100.00%
France	DANONE CORPORATE FINANCE SERVICES	100.00%
France	DANONE DAIRY ASIA	100.00%
Egypt	DANONE DAIRY EGYPT	99.99%
Egypt	DANONE DAIRY FARM S.A.E.	100.00%
Singapore	DANONE DAIRY INVESTMENTS INDONESIA	100.00%
Iran	DANONE DAIRY PARS	100.00%
Guatemala	DANONE DE GUATEMALA, S.A.	100.00%
Mexico	DANONE DE MEXICO S.A.	100.00%
Germany	DANONE DEUTSCHLAND GMBH	100.00%
Algeria	DANONE DJURDJURA ALGERIE	100.00%
Ukraine	DANONE DNIPRO LLC	100.00%
El Salvador	DANONE EL SALVADOR, SOCIEDAD ANONIMA DE CAPITAL VARIABLE	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Ireland	DANONE EUROPE LIMITED	100.00%
United Kingdom	DANONE FINANCE COMPANY LIMITED	100.00%
France	DANONE FINANCE INTERNATIONAL	100.00%
Netherlands	DANONE FINANCE NETHERLANDS BV	100.00%
India	DANONE FOODS & BEVERAGES INDIA PVT LTD	100.00%
France	DANONE GLOBAL RESEARCH & INNOVATION CENTER	100.00%
Mexico	DANONE HOLDING DE MEXICO	100.00%
United Kingdom	DANONE HOLDINGS (UK)	100.00%
Canada	DANONE INC	100.00%
Switzerland	DANONE INTERNATIONAL SERVICES - DIS SA	100.00%
Japan	DANONE JAPAN	100.00%
Kazakhstan	DANONE KAZAKHSTAN LLP	100.00%
United Kingdom	DANONE LIMITED (in liquidation)	100.00%
Azerbaijan	DANONE LLC	100.00%
Brazil	DANONE LTDA.	100.00%
Hungary	DANONE MAGYARORSZAG KFT	100.00%
France	DANONE MANIFESTO VENTURES EUROPE	100.00%
United States	DANONE MANIFESTO VENTURES, LLC	100.00%
United States	DANONE MANIFESTO VENTURES, PBC	100.00%
Netherlands	DANONE MEDICAL NUTRITION HOLDING B.V.	100.00%
Netherlands	DANONE MEDICAL NUTRITION INTERNATIONAL B.V.	100.00%
Mexico	DANONE MEDICAL NUTRITION MEXICO S.A. DE C.V. (in liquidation)	100.00%
India	DANONE NARANG BEVERAGES PRIVATE LIMITED	100.00%
United States	DANONE NORTH AMERICA PUBLIC BENEFIT CORPORATION	100.00%
France	DANONE NUTRICIA AFRICA & OVERSEAS	100.00%
Ivory Coast	DANONE NUTRICIA COTE D'IVOIRE SA	100.00%
Hong Kong - China	DANONE NUTRICIA EARLY LIFE NUTRITION (HONG KONG) LIMITED	100.00%
Saudi Arabia	DANONE NUTRICIA KSA LLC	100.00%
Netherlands	DANONE NUTRICIA NEDERLAND B.V.	100.00%
New Zealand	DANONE NUTRICIA NZ LIMITED	100.00%
Italy	DANONE NUTRICIA SPA SOCIETÀ BENEFIT	100.00%
Spain	DANONE NUTRICIA, S.R.L.	100.00%
Portugal	DANONE NUTRICIA, UNIPessoal LDA	100.00%
Austria	DANONE OESTERREICH GMBH	100.00%
Finland	DANONE OY	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Romania	DANONE P.D.P.A. SRL	100.00%
Germany	DANONE PENSIONS MANAGEMENT GMBH	100.00%
Portugal	DANONE PORTUGAL SA	96.09%
China	DANONE PREMIUM BRANDS (SHANGHAI) TRADING CO LTD	100.00%
Singapore	DANONE PROBIOTICS PTE LTD	100.00%
France	DANONE PRODUITS FRAIS FRANCE	100.00%
Korea	DANONE PULMUONE COMPANY LIMITED*	30.66%
Luxemburg	DANONE RE	100.00%
Belgium	DANONE ROTSELAAR SP	100.00%
Spain	DANONE S.A.	98.44%
Slovakia	DANONE S.R.O.	100.00%
Thailand	DANONE SAPPE BEVERAGES CO., LTD	75.00%
Australia	DANONE SAPUTO DAIRY AUSTRALIA PTY LIMITED	50.00%
Switzerland	DANONE SCHWEIZ AG	100.00%
Bulgaria	DANONE SERDIKA	100.00%
Singapore	DANONE SINGAPORE HOLDINGS PTE LTD	100.00%
South Africa	DANONE SOUTHERN AFRICA (PTY) LTD	100.00%
Poland	DANONE SP. ZOO	100.00%
Cambodia	DANONE SPECIALIZED NUTRITION (CAMBODIA) CO., LTD.	100.00%
China	DANONE SPECIALIZED NUTRITION (CHANGSHA) CO., LTD.	100.00%
Malaysia	DANONE SPECIALIZED NUTRITION (MALAYSIA) SDN. BHD.	100.00%
China	DANONE SPECIALIZED NUTRITION (QINGDAO) CO., LTD.	100.00%
Singapore	DANONE SPECIALIZED NUTRITION (SINGAPORE) PRIVATE LIMITED	100.00%
Thailand	DANONE SPECIALIZED NUTRITION (THAILAND) CO., LTD.	98.91%
Turkey	DANONE TIKVESLI GIDA VE IÇECEK SANAYI VE TICARET ANONIM SİRKETİ	100.00%
Netherlands	DANONE TRADING ELN B.V.	100.00%
Netherlands	DANONE TRADING MEDICAL BV	100.00%
Philippines	DANONE UNIVERSAL ROBINA BEVERAGES, INC.	50.00%
United States	DANONE US, INC.	100.00%
United States	DANONE US, LLC	100.00%
Vietnam	DANONE VIETNAM COMPANY LTD	100.00%
United Kingdom	DANONE WATERS (UK& IRELAND) LIMITED	100.00%
Singapore	DANONE WATERS CHINA HOLDING PTE. LTD.	100.00%
Belarus	DANONEBEL	100.00%
Mexico	DERIVADOS LACTEOS FLN-DDM S.A.P.I. DE C.V. (in liquidation)	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Mexico	DISTRIBUIDORA SEMILLA, S.A.P.I. DE C.V. (in liquidation)	99.99%
China	DUMEX BABY FOOD CO., LTD.	100.00%
Denmark	DUMEX NUTRITION LTD A/S	100.00%
United States	EARTH ISLAND, LLC	100.00%
Mexico	ENVASADORA LA SUPREMA, S.A.DE C.V. (in liquidation)	100.00%
Mexico	ENVASADORAS DE AGUAS EN MÉXICO, S. DE R.L. DE C.V.	100.00%
France	EVIAN RESORT	100.00%
Burkina Faso	FAN MILK BURKINA FASO SARL	100.00%
Ivory Coast	FAN MILK COTE D'IVOIRE SA	100.00%
Denmark	FAN MILK INTERNATIONAL A/S	100.00%
Ghana	FAN MILK PLC	62.11%
Nigeria	FAN MILK PLC.	99.37%
Benin	FAN MILK SARL	100.00%
Togo	FAN MILK TOGO S.A.	100.00%
Ghana	FANMILK WEST AFRICA LIMITED	100.00%
United Kingdom	FOLLOW YOUR HEART UK LIMITED	100.00%
United States	FORAGER PROJECT, LLC*	37.87%
Uruguay	FORT MASIS, S.A.	100.00%
France	FPS DANONE.COMMUNITIES	76.54%
Bangladesh	GRAMEEN DANONE FOODS LIMITED*	45.86%
China	GUANGDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
Romania	GXO LOGISTICS FRIGO ROMANIA S.R.L.	50.00%
Netherlands	GXO LOGISTICS HOLDING RUSSIA BV	50.00%
Russia	GXO LOGISTICS LLC	50.00%
Egypt	HALAYEB FOR DAIRY PRODUCTS AND JUICE S.A.E.	100.00%
United States	HAPPY FAMILY HOLDING COMPANY, LLC	100.00%
Thailand	HARMLESS HARVEST (THAILAND) CO., LTD.	69.41%
United States	HARMLESS HARVEST INC.	100.00%
United Kingdom	HARROGATE SPRING WATER LIMITED	100.00%
United Kingdom	HARROGATE WATER BRANDS LIMITED	100.00%
United States	HF OFFICE, LLC	100.00%
France	HOLDING INTERNATIONALE DE BOISSONS	100.00%
United States	HORIZON ORGANIC DAIRY, LLC	100.00%
United States	HORIZON ORGANIC INTERNATIONAL HOLDING COMPANY	100.00%
United States	HORIZON ORGANIC INTERNATIONAL, INC.	100.00%

Country/Region	Legal Name	Percentage of capital ownership
China	HUBEI DANONE FOOD & BEVERAGE CO., LTD.	92.00%
France	ID LOGISTICS FRANCE 4	50.00%
Netherlands	INFANT NUTRITION MANAGEMENT 1 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 2 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 3 BV	100.00%
Mexico	INNOVATION PACKAGING AND PROCESS, S.A. DE C.V.	100.00%
Denmark	INTERNATIONAL NUTRITION CO LTD A/S	100.00%
Russia	JSC ISTRA-NUTRICIA BABY FOODS	100.00%
Argentina	KASDORF SA	100.00%
Senegal	LA LAITERIE DU BERGER*	49.26%
Morocco	LAITPLUS	99.99%
France	LES PRES RIENT BIO	100.00%
Morocco	LES TEXTILES (in liquidation)	99.84%
Mexico	LIQUIMEX, SA de CV (in liquidation)	100.00%
Ukraine	LLC UNIMILK	100.00%
Ukraine	LLCFI NUTRICIA UKRAINE	100.00%
Argentina	LOGISTICA LA SERENISIMA S.A.	95.56%
Thailand	MAPRAO LTD.*	39.99%
Iran	MASHHAD MILK POWDER INDUSTRIES CO	60.00%
South Africa	MAYO DAIRY (PROPRIETARY) LIMITED	100.00%
France	MICHEL ET AUGUSTIN	100.00%
United States	MICHEL ET AUGUSTIN INC.	100.00%
Germany	MILUPA GMBH	100.00%
Brazil	MINERAÇÃO JOANA LEITE LTDA.	100.00%
Singapore	MYEN PTE LTD	100.00%
Netherlands	N.V. NUTRICIA	100.00%
China	NANJING ZILE BEVERAGE INDUSTRY CO., LIMITED*	23.00%
Turkey	NUMIL GIDA ÜRÜNLERİ SAN. VE TIC. A.S.	100.00%
Greece	NUMIL HELLAS S.A.	100.00%
United States	NURTURE, LLC.	100.00%
China	NUTRICIA (CHINA) MEDICAL NUTRITION CO., LTD	100.00%
Russia	NUTRICIA ADVANCED LLC	100.00%
Australia	NUTRICIA AUSTRALIA PTY LIMITED	100.00%
Hong Kong – China	NUTRICIA CLINICAL (HONGKONG) LIMITED	100.00%
Netherlands	NUTRICIA CUIJK B.V.	100.00%



Country/Region	Legal Name	Percentage of capital ownership
China	NUTRICIA EARLY LIFE NUTRITION (SHANGHAI) CO., LTD	100.00%
Egypt	NUTRICIA EGYPT SERVICES LLC	100.00%
Netherlands	NUTRICIA EXPORT B.V.	100.00%
Ireland	NUTRICIA INFANT NUTRITION LIMITED	100.00%
Netherlands	NUTRICIA INTERNATIONAL B.V.	100.00%
India	NUTRICIA INTERNATIONAL PRIVATE LIMITED	100.00%
Ireland	NUTRICIA IRELAND LIMITED	100.00%
Kazakhstan	NUTRICIA KAZAKHSTAN LLP	100.00%
New Zealand	NUTRICIA LIMITED	100.00%
Russia	NUTRICIA LLC	100.00%
United Kingdom	NUTRICIA LTD	100.00%
Netherlands	NUTRICIA MEDICAL DEVICES BV	100.00%
United Arab Emirates	NUTRICIA MIDDLE EAST DMCC	100.00%
United States	NUTRICIA NORTH AMERICA, INC	100.00%
France	NUTRICIA NUTRITION CLINIQUE SAS	100.00%
Pakistan	NUTRICIA PAKISTAN (PRIVATE) LIMITED	100.00%
China	NUTRICIA PHARMACEUTICAL (WUXI) CO., LTD.	100.00%
Poland	NUTRICIA POLSKA SP. Z.O.O.	50.00%
Netherlands	NUTRICIA RESEARCH B.V.	100.00%
Korea	NUTRICIA SOUTH KOREA YUHAN HOESA	100.00%
South Africa	NUTRICIA SOUTHERN AFRICA	100.00%
China	NUTRICIA TRADING (SHANGHAI) CO., LTD	100.00%
United Kingdom	NUTRICIA TRUSTEES LIMITED	100.00%
Poland	NUTRICIA ZAKLADY PRODUKCYJNE SP. Z.O.O.	49.98%
Argentina	NUTRICIA-BAGO S.A.	51.00%
Brazil	NUTRIMED INDUSTRIAL LTDA	100.00%
Poland	NUTRIMED SP. Z.O.O.	50.00%
United Kingdom	OAKDALE SPRING LIMITED	100.00%
Mexico	ORGANIZACION FR MEXICO, S.A. DE C.V.	100.00%
Sweden	OSTERLENMEJERIET	75.00%
Indonesia	P.T. TIRTA INVESTAMA	74.00%
Ukraine	PRIVATE JOINT-STOCK COMPANY "KREMENCHUG DAIRY PLANT"	100.00%
Ukraine	PRJSC GALAKTON	100.00%
Sweden	PRO VIVA AB	75.49%
France	PRODUITS LAITIERS FRAIS ESPAGNE	100.00%

Country/Region	Legal Name	Percentage of capital ownership
France	PRODUITS LAITIERS FRAIS EST EUROPE	100.00%
Spain	PRODUITS LAITIERS FRAIS IBERIA, S.L.	100.00%
France	PRODUITS LAITIERS FRAIS SUD EUROPE	100.00%
Poland	PROMEDICA SP. Z.O.O.	50.00%
Indonesia	PT AQUA GOLDEN MISSISSIPPI	73.88%
Indonesia	PT NUTRICIA INDONESIA SEJAHTERA	100.00%
Indonesia	PT NUTRICIA MEDICAL NUTRITION	100.00%
Indonesia	PT SARIHUSADA GENERASI MAHARDHIKA	99.97%
Indonesia	PT SUGIZINDO	99.97%
Indonesia	PT. DANONE INDONESIA (in liquidation)	100.00%
Indonesia	PT. TIRTA SIBAYAKINDO	55.50%
United States	REAL FOOD BLENDS, LLC	100.00%
France	SAEME-SOCIETE ANONYME DES EAUX MINERALES D'EVIAN	100.00%
China	SHANDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
United Kingdom	SHS INTERNATIONAL LTD	100.00%
Latvia	SIA NUTRICIA	100.00%
China	SICHUAN DANONE FOOD & BEVERAGE CO., LTD	92.00%
Turkey	SIRMAGRUP İÇECEK SANAYI VE TAS	100.00%
France	SOCIETE DES EAUX DE VOLVIC	100.00%
Tunisia	SOCOGES-SOCIETE DE COMMERCE ET DE GESTION	50.00%
France	SOJINAL SAS	100.00%
Belgium	SORGENTE	100.00%
Netherlands	SORGENTE B.V.	100.00%
Netherlands	SORGENTE HOLDING B.V.	100.00%
Morocco	SOTHERMA-SOCIETE DU THERMALISME MAROCAIN*	29.99%
Tunisia	STIAL-STE TUNISIENNE DES INDUSTRIES ALIMENTAIRES	50.00%
Israel	STRAUSS HEALTH LTD*	20.00%
Brazil	SUPPORT PRODUTOS NUTRICIONAIS LTDA	100.00%
United States	THE YOFARM COMPANY, LLC	100.00%
United Kingdom	THIRSTY PLANET LIMITED	100.00%
Brazil	TINGUA EMPRESA DE MINERACAO E AGUAS LTDA	100.00%
United States	TURTLE MOUNTAIN, LLC	100.00%
Lithuania	UAB DANONE	100.00%
United Kingdom	UK HOLDINGS CAP (COMMONWEALTH, ASIA AND PACIFIC) LIMITED	100.00%
United States	WALLABY YOGURT COMPANY, LLC	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Spain	WATER LATAM S.L.	100.00%
Mexico	WHITEWAVE FOODS MEXICO, S. DE R.L. DE C.V.	100.00%
Hong Kong – China	WHITEWAVE HONG KONG LIMITED	100.00%
Luxemburg	WHITEWAVE INTERNATIONAL MANAGEMENT HOLDINGS, S.A.R.L.	100.00%
United States	WHITEWAVE MEXICO HOLDINGS II, LLC	100.00%
United States	WHITEWAVE MEXICO HOLDINGS IV, LLC	100.00%
United States	WHITEWAVE SERVICES, INC.	100.00%
United States	WWF OPERATING COMPANY LLC	100.00%
India	YAKULT DANONE INDIA PVT LTD	50.00%
Vietnam	YAKULT VIETNAM CO., LTD*	20.00%
United States	YOCREAM INTERNATIONAL, INC.	100.00%
France	YOOJI	59.04%
Poland	ZYWIEC ZDROJ S.A.	100.00%

(\*) Equity company

(\*\*) Listed company