

DANONE'S SUBSIDIARIES AND EQUITY HOLDINGS

as of December 31st, 2023



The following list includes all Danone consolidated or equity companies as of December 31, 2023, being specified that it does not include subsidiaries of companies under equity method.

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Companies listed by Country/Region

Country/Region	Legal Name	Percentage of capital ownership
Algeria	DANONE DJURDJURA ALGERIE	100.00%
Argentina	ADVANCED MEDICAL NUTRITION S.A.	100.00%
Argentina	AGUAS DANONE DE ARGENTINA SA	51.00%
Argentina	AGUAS DE ORIGEN S.A.	50.00%
Argentina	BEST CARE NUTRICIÓN DOMICILIARIA S.A.	100.00%
Argentina	DANONE ARGENTINA SA	99.97%
Argentina	KASDORF SA	100.00%
Argentina	LOGISTICA LA SERENISIMA S.A.	95.56%
Argentina	NUTRICIA-BAGO S.A.	51.00%
Australia	DANONE SAPUTO DAIRY AUSTRALIA PTY LIMITED	50.00%
Australia	NUTRICIA AUSTRALIA PTY LIMITED	100.00%
Austria	DANONE OESTERREICH GMBH	100.00%
Azerbaijan	DANONE LLC	100.00%
Bangladesh	GRAMEEN DANONE FOODS LIMITED*	45.86%
Belarus	DANONEBEL	100.00%
Belgium	ALPRO	100.00%
Belgium	BIALIM BELGIQUE S.A.	100.00%
Belgium	DANONE BELUX	99.99%
Belgium	DANONE ROTSELAAR SP	100.00%
Belgium	SORGENTE	100.00%
Benin	FAN MILK SARL	100.00%
Brazil	ÁGUAS MINERAIS BACCARELLI LTDA	100.00%
Brazil	CPN MINERAÇÃO LTDA	100.00%
Brazil	DANONE LTDA.	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Brazil	MINERAÇÃO JOANA LEITE LTDA.	100.00%
Brazil	NUTRIMED INDUSTRIAL LTDA	100.00%
Brazil	SUPPORT PRODUTOS NUTRICIONAIS LTDA	100.00%
Brazil	TINGUA EMPRESA DE MINERACAO E AGUAS LTDA	100.00%
Bulgaria	DANONE SERDIKA	100.00%
Burkina Faso	FAN MILK BURKINA FASO SARL	100.00%
Cambodia	DANONE SPECIALIZED NUTRITION (CAMBODIA) CO., LTD.	100.00%
Canada	DANONE INC	100.00%
China	ASPEN VENTURES LIMITED*	49.00%
China	DANONE (CHINA) FOOD & BEVERAGE CO	92.00%
China	DANONE (CHONGQING) FOOD & BEVERAGE CO LTD	92.00%
China	DANONE (FENGRUN) FOOD & BEVERAGE CO LIMITED	92.00%
China	DANONE (SHAAN'XI) FOOD & BEVERAGE CO, LIMITED	92.00%
China	DANONE (SHANGHAI) HOLDING CO., LTD.	100.00%
China	DANONE ASIA-PACIFIC MANAGEMENT CO. LTD	100.00%
China	DANONE PREMIUM BRANDS (SHANGHAI) TRADING CO LTD	100.00%
China	DANONE SPECIALIZED NUTRITION (CHANGSHA) CO., LTD.	100.00%
China	DANONE SPECIALIZED NUTRITION (QINGDAO) CO., LTD.	100.00%
China	DUMEX BABY FOOD CO., LTD.	100.00%
China	GUANGDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
China	HUBEI DANONE FOOD & BEVERAGE CO., LTD.	92.00%
China	NANJING ZILE BEVERAGE INDUSTRY CO., LIMITED*	23.00%
China	NUTRICIA (CHINA) MEDICAL NUTRITION CO., LTD	100.00%
China	NUTRICIA EARLY LIFE NUTRITION (SHANGHAI) CO., LTD	100.00%
China	NUTRICIA PHARMACEUTICAL (WUXI) CO., LTD.	100.00%
China	NUTRICIA TRADING (SHANGHAI) CO., LTD	100.00%
China	SHANDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
China	SICHUAN DANONE FOOD & BEVERAGE CO., LTD	92.00%
Colombia	DANONE BABY NUTRITION COLOMBIA S.A.S	100.00%
Czech Republic	DANONE A.S.	100.00%
Denmark	AQUA D'OR MINERAL WATER A/S	100.00%
Denmark	DANONE A/S	100.00%
Denmark	DUMEX NUTRITION LTD A/S	100.00%
Denmark	FAN MILK INTERNATIONAL A/S	100.00%
Denmark	INTERNATIONAL NUTRITION CO LTD A/S	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Egypt	DANONE DAIRY EGYPT	99.99%
Egypt	DANONE DAIRY FARM S.A.E.	100.00%
Egypt	HALAYEB FOR DAIRY PRODUCTS AND JUICE S.A.E.	100.00%
Egypt	NUTRICIA EGYPT SERVICES LLC	100.00%
El Salvador	DANONE EL SALVADOR, SOCIEDAD ANONIMA DE CAPITAL VARIABLE	100.00%
Finland	DANONE OY	100.00%
France	BLEDINA	100.00%
France	COMPAGNIE GERVAIS DANONE	100.00%
France	DAN INGREDIENTS UNIT	100.00%
France	DAN INVESTMENTS	100.00%
France	DANONE CORPORATE FINANCE SERVICES	100.00%
France	DANONE DAIRY ASIA	100.00%
France	DANONE FINANCE INTERNATIONAL	100.00%
France	DANONE GLOBAL RESEARCH & INNOVATION CENTER	100.00%
France	DANONE MANIFESTO VENTURES EUROPE	100.00%
France	DANONE NUTRICIA AFRICA & OVERSEAS	100.00%
France	DANONE PRODUITS FRAIS FRANCE	100.00%
France	EVIAN RESORT	100.00%
France	FPS DANONE.COMMUNITIES	76.54%
France	HOLDING INTERNATIONALE DE BOISSONS	100.00%
France	ID LOGISTICS FRANCE 4	50.00%
France	LES PRES RIENT BIO	100.00%
France	MICHEL ET AUGUSTIN	100.00%
France	NUTRICIA NUTRITION CLINIQUE SAS	100.00%
France	PRODUITS LAITIERS FRAIS ESPAGNE	100.00%
France	PRODUITS LAITIERS FRAIS EST EUROPE	100.00%
France	PRODUITS LAITIERS FRAIS SUD EUROPE	100.00%
France	SAEME-SOCIETE ANONYME DES EAUX MINERALES D'EVIAN	100.00%
France	SOCIETE DES EAUX DE VOLVIC	100.00%
France	SOJINAL SAS	100.00%
France	YOOJI	59.04%
Germany	DANONE DEUTSCHLAND GMBH	100.00%
Germany	DANONE PENSIONS MANAGEMENT GMBH	100.00%
Germany	MILUPA GMBH	100.00%
Ghana	FAN MILK PLC	62.11%

Country/Region	Legal Name	Percentage of capital ownership
Ghana	FANMILK WEST AFRICA LIMITED	100.00%
Greece	NUMIL HELLAS S.A.	100.00%
Guatemala	DANONE DE GUATEMALA, S.A.	100.00%
Hong Kong – China	ASIA HOST INVESTMENT LTD	100.00%
Hong Kong – China	DANONE NUTRICIA EARLY LIFE NUTRITION (HONG KONG) LIMITED	100.00%
Hong Kong – China	NUTRICIA CLINICAL (HONGKONG) LIMITED	100.00%
Hong Kong – China	WHITEWAVE HONG KONG LIMITED	100.00%
Hungary	DANONE MAGYARORSZAG KFT	100.00%
India	DANONE (INDIA) PRIVATE LIMITED	100.00%
India	DANONE FOODS & BEVERAGES INDIA PVT LTD	100.00%
India	DANONE NARANG BEVERAGES PRIVATE LIMITED	100.00%
India	NUTRICIA INTERNATIONAL PRIVATE LIMITED	100.00%
India	YAKULT DANONE INDIA PVT LTD	50.00%
Indonesia	P.T. TIRTA INVESTAMA	74.00%
Indonesia	PT AQUA GOLDEN MISSISSIPPI	73.88%
Indonesia	PT NUTRICIA INDONESIA SEJAHTERA	100.00%
Indonesia	PT NUTRICIA MEDICAL NUTRITION	100.00%
Indonesia	PT SARIHUSADA GENERASI MAHARDHIKA	99.97%
Indonesia	PT SUGIZINDO	99.97%
Indonesia	PT. DANONE INDONESIA (in liquidation)	100.00%
Indonesia	PT. TIRTA SIBAYAKINDO	55.50%
Iran	DANONE DAIRY PARS	100.00%
Iran	MASHHAD MILK POWDER INDUSTRIES CO	60.00%
Ireland	DANONE EUROPE LIMITED	100.00%
Ireland	NUTRICIA INFANT NUTRITION LIMITED	100.00%
Ireland	NUTRICIA IRELAND LIMITED	100.00%
Israel	STRAUSS HEALTH LTD*	20.00%
Italy	DANONE NUTRICIA SPA SOCIETÀ BENEFIT	100.00%
Ivory Coast	DANONE NUTRICIA COTE D'IVOIRE SA	100.00%
Ivory Coast	FAN MILK COTE D'IVOIRE SA	100.00%
Japan	DANONE JAPAN	100.00%
Kazakhstan	DANONE BERKUT LLP	100.00%
Kazakhstan	DANONE KAZAKHSTAN LLP	100.00%
Kazakhstan	NUTRICIA KAZAKHSTAN LLP	100.00%
Kenya	BROOKSIDE AFRICA LIMITED*	40.00%

Country/Region	Legal Name	Percentage of capital ownership
Korea	DANONE PULMUONE COMPANY LIMITED*	30.66%
Korea	NUTRICIA SOUTH KOREA YUHAN HOESA	100.00%
Latvia	SIA NUTRICIA	100.00%
Lithuania	UAB DANONE	100.00%
Luxemburg	ALPRO EUROPEAN HOLDINGS SARL	100.00%
Luxemburg	DANONE RE	100.00%
Luxemburg	WHITEWAVE INTERNATIONAL MANAGEMENT HOLDINGS, S.A.R.L.	100.00%
Malaysia	DANONE BUSINESS SERVICES SDN BHD	100.00%
Malaysia	DANONE SPECIALIZED NUTRITION (MALAYSIA) SDN. BHD.	100.00%
Mexico	BONAFONT, SA de CV	100.00%
Mexico	DANONE BABY NUTRITION MEXICO, SA. DE CV. (in liquidation)	100.00%
Mexico	DANONE DE MEXICO S.A.	100.00%
Mexico	DANONE HOLDING DE MEXICO	100.00%
Mexico	DANONE MEDICAL NUTRITION MEXICO S.A. DE C.V. (in liquidation)	100.00%
Mexico	DERIVADOS LACTEOS FLN-DDM S.A.P.I. DE C.V. (in liquidation)	100.00%
Mexico	DISTRIBUIDORA SEMILLA, S.A.P.I. DE C.V. (in liquidation)	99.99%
Mexico	ENVASADORA LA SUPREMA, S.A.DE C.V. (in liquidation)	100.00%
Mexico	ENVASADORAS DE AGUAS EN MÉXICO, S. DE R.L. DE C.V.	100.00%
Mexico	INNOVATION PACKAGING AND PROCESS, S.A. DE C.V.	100.00%
Mexico	LIQUIMEX, SA de CV (in liquidation)	100.00%
Mexico	ORGANIZACION FR MEXICO, S.A. DE C.V.	100.00%
Mexico	WHITEWAVE FOODS MEXICO, S. DE R.L. DE C.V.	100.00%
Morocco	CENTRALE DANONE	99.97%
Morocco	LAITPLUS	99.99%
Morocco	LES TEXTILES (in liquidation)	99.84%
Morocco	SOTHERMA-SOCIETE DU THERMALISME MAROCAIN*	29.99%
Netherlands	DAN TRADE B.V.	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION BV	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION NEDERLAND B.V.	100.00%
Netherlands	DANONE FINANCE NETHERLANDS BV	100.00%
Netherlands	DANONE MEDICAL NUTRITION HOLDING B.V.	100.00%
Netherlands	DANONE MEDICAL NUTRITION INTERNATIONAL B.V.	100.00%
Netherlands	DANONE NUTRICIA NEDERLAND B.V.	100.00%
Netherlands	DANONE TRADING ELN B.V.	100.00%
Netherlands	DANONE TRADING MEDICAL BV	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Netherlands	GXO LOGISTICS HOLDING RUSSIA BV	50.00%
Netherlands	INFANT NUTRITION MANAGEMENT 1 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 2 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 3 BV	100.00%
Netherlands	N.V. NUTRICIA	100.00%
Netherlands	NUTRICIA CUIJK B.V.	100.00%
Netherlands	NUTRICIA EXPORT B.V.	100.00%
Netherlands	NUTRICIA INTERNATIONAL B.V.	100.00%
Netherlands	NUTRICIA MEDICAL DEVICES BV	100.00%
Netherlands	NUTRICIA RESEARCH B.V.	100.00%
Netherlands	SORGENTE B.V.	100.00%
Netherlands	SORGENTE HOLDING B.V.	100.00%
New Zealand	DANONE NUTRICIA NZ LIMITED	100.00%
New Zealand	NUTRICIA LIMITED	100.00%
Nigeria	FAN MILK PLC.	99.37%
Norway	DANONE AS	100.00%
Pakistan	NUTRICIA PAKISTAN (PRIVATE) LIMITED	100.00%
Philippines	DANONE UNIVERSAL ROBINA BEVERAGES, INC.	50.00%
Poland	DANONE SP. ZOO	100.00%
Poland	NUTRICIA POLSKA SP. Z.O.O.	50.00%
Poland	NUTRICIA ZAKLADY PRODUKCYJNE SP. Z.O.O.	49.98%
Poland	NUTRIMED SP. Z.O.O.	50.00%
Poland	PROMEDICA SP. Z.O.O.	50.00%
Poland	ZYWIEC ZDROJ S.A.	100.00%
Portugal	DANONE NUTRICIA, UNIPessoal LDA	100.00%
Portugal	DANONE PORTUGAL SA	96.09%
Romania	DANONE P.D.P.A. SRL	100.00%
Romania	GXO LOGISTICS FRIGO ROMANIA S.R.L.	50.00%
Russia	GXO LOGISTICS LLC	50.00%
Russia	JSC ISTRA-NUTRICIA BABY FOODS	100.00%
Russia	NUTRICIA ADVANCED LLC	100.00%
Russia	NUTRICIA LLC	100.00%
Saudi Arabia	ALSAFI DANONE COMPANY LIMITED*	16.99%
Saudi Arabia	DANONE BABY NUTRITION OPERATIONS SAUDI ARABIA	100.00%
Saudi Arabia	DANONE NUTRICIA KSA LLC	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Senegal	LA LAITERIE DU BERGER*	49.26%
Singapore	DANONE ASIA BABY NUTRITION PRIVATE LIMITED	100.00%
Singapore	DANONE ASIA HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC MANUFACTURING PTE LTD	100.00%
Singapore	DANONE ASIA PTE LTD	100.00%
Singapore	DANONE DAIRY INVESTMENTS INDONESIA	100.00%
Singapore	DANONE PROBIOTICS PTE LTD	100.00%
Singapore	DANONE SINGAPORE HOLDINGS PTE LTD	100.00%
Singapore	DANONE SPECIALIZED NUTRITION (SINGAPORE) PRIVATE LIMITED	100.00%
Singapore	DANONE WATERS CHINA HOLDING PTE. LTD.	100.00%
Singapore	MYEN PTE LTD	100.00%
Slovakia	DANONE S.R.O.	100.00%
South Africa	DANONE SOUTHERN AFRICA (PTY) LTD	100.00%
South Africa	MAYO DAIRY (PROPRIETARY) LIMITED	100.00%
South Africa	NUTRICIA SOUTHERN AFRICA	100.00%
Spain	AGUAS DANONE, S.A.	99.16%
Spain	BAGLEY LATINOAMERICA, S.A.*	49.00%
Spain	DAIRY LATAM S.L.	100.00%
Spain	DANONE NUTRICIA, S.R.L.	100.00%
Spain	DANONE S.A.	98.44%
Spain	PRODUITS LAITIERS FRAIS IBERIA, S.L.	100.00%
Spain	WATER LATAM S.L.	100.00%
Sweden	DANONE AB	100.00%
Sweden	OSTERLENMEJERIET	75.00%
Sweden	PRO VIVA AB	75.49%
Switzerland	DANONE INTERNATIONAL SERVICES - DIS SA	100.00%
Switzerland	DANONE SCHWEIZ AG	100.00%
Thailand	DANONE SAPPE BEVERAGES CO., LTD	75.00%
Thailand	DANONE SPECIALIZED NUTRITION (THAILAND) CO., LTD.	98.91%
Thailand	HARMLESS HARVEST (THAILAND) CO., LTD.	69.41%
Thailand	MAPRAO LTD.	39.99%
Togo	FAN MILK TOGO S.A.	100.00%
Tunisia	SOCOGES-SOCIETE DE COMMERCE ET DE GESTION	50.00%
Tunisia	STIAL-STE TUNISIENNE DES INDUSTRIES ALIMENTAIRES	50.00%

Country/Region	Legal Name	Percentage of capital ownership
Turkey	DANONE TIKVESLI GIDA VE İÇECEK SANAYI VE TICARET ANONIM SİRKETİ	100.00%
Turkey	NUMIL GIDA ÜRÜNLERİ SAN. VE TIC. A.S.	100.00%
Turkey	SIRMAGRUP İÇECEK SANAYI VE TAS	100.00%
Ukraine	DANONE	100.00%
Ukraine	DANONE DNIPRO LLC	100.00%
Ukraine	LLC UNIMILK	100.00%
Ukraine	LLCFI NUTRICIA UKRAINE	100.00%
Ukraine	PRIVATE JOINT-STOCK COMPANY "KREMENCHUG DAIRY PLANT"	100.00%
Ukraine	PRJSC GALAKTON	100.00%
United Arab Emirates	DANONE BABY NUTRITION MIDDLE EAST HOLDING LIMITED	100.00%
United Arab Emirates	NUTRICIA MIDDLE EAST DMCC	100.00%
United Kingdom	ALPRO (UK) LTD.	100.00%
United Kingdom	COMPLAN FOODS LIMITED (in liquidation)	100.00%
United Kingdom	DANONE FINANCE COMPANY LIMITED	100.00%
United Kingdom	DANONE HOLDINGS (UK)	100.00%
United Kingdom	DANONE LIMITED (in liquidation)	100.00%
United Kingdom	DANONE WATERS (UK& IRELAND) LIMITED	100.00%
United Kingdom	FOLLOW YOUR HEART UK LIMITED	100.00%
United Kingdom	HARROGATE SPRING WATER LIMITED	100.00%
United Kingdom	HARROGATE WATER BRANDS LIMITED	100.00%
United Kingdom	NUTRICIA LTD	100.00%
United Kingdom	NUTRICIA TRUSTEES LIMITED	100.00%
United Kingdom	OAKDALE SPRING LIMITED	100.00%
United Kingdom	SHS INTERNATIONAL LTD	100.00%
United Kingdom	THIRSTY PLANET LIMITED	100.00%
United Kingdom	UK HOLDINGS CAP (COMMONWEALTH, ASIA AND PACIFIC) LIMITED	100.00%
United States	BABYNOV USA, LLC*	40.00%
United States	DANNON PR, INC.	100.00%
United States	DANONE MANIFESTO VENTURES, LLC	100.00%
United States	DANONE MANIFESTO VENTURES, PBC	100.00%
United States	DANONE NORTH AMERICA PUBLIC BENEFIT CORPORATION	100.00%
United States	DANONE US, INC.	100.00%
United States	DANONE US, LLC	100.00%
United States	EARTH ISLAND, LLC	100.00%
United States	FORAGER PROJECT, LLC*	37.87%

Country/Region	Legal Name	Percentage of capital ownership
United States	HAPPY FAMILY HOLDING COMPANY, LLC	100.00%
United States	HARMLESS HARVEST INC.	100.00%
United States	HF OFFICE, LLC	100.00%
United States	HORIZON ORGANIC DAIRY, LLC	100.00%
United States	HORIZON ORGANIC INTERNATIONAL HOLDING COMPANY	100.00%
United States	HORIZON ORGANIC INTERNATIONAL, INC.	100.00%
United States	MICHEL ET AUGUSTIN INC.	100.00%
United States	NURTURE, LLC.	100.00%
United States	NUTRICIA NORTH AMERICA, INC	100.00%
United States	REAL FOOD BLENDS, LLC	100.00%
United States	THE YOFARM COMPANY, LLC	100.00%
United States	TURTLE MOUNTAIN, LLC	100.00%
United States	WALLABY YOGURT COMPANY, LLC	100.00%
United States	WHITEWAVE MEXICO HOLDINGS II, LLC	100.00%
United States	WHITEWAVE MEXICO HOLDINGS IV, LLC	100.00%
United States	WHITEWAVE SERVICES, INC.	100.00%
United States	WWF OPERATING COMPANY LLC	100.00%
United States	YOCREAM INTERNATIONAL, INC.	100.00%
Uruguay	COMPANIA SALUS S.A.	95.01%
Uruguay	FORT MASIS, S.A.	100.00%
Vietnam	DANONE VIETNAM COMPANY LTD	100.00%
Vietnam	YAKULT VIETNAM CO., LTD*	20.00%

(*) Equity company

(**) Listed company

Companies listed by Legal Name

Country/Region	Legal Name	Percentage of capital ownership
Argentina	ADVANCED MEDICAL NUTRITION S.A.	100.00%
Argentina	AGUAS DANONE DE ARGENTINA SA	51.00%
Spain	AGUAS DANONE, S.A.	99.16%
Argentina	AGUAS DE ORIGEN S.A.	50.00%
Brazil	ÁGUAS MINERAIS BACCARELLI LTDA	100.00%
Belgium	ALPRO	100.00%
United Kingdom	ALPRO (UK) LTD.	100.00%
Luxemburg	ALPRO EUROPEAN HOLDINGS SARL	100.00%
Saudi Arabia	ALSAFI DANONE COMPANY LIMITED*	16.99%
Denmark	AQUA D'OR MINERAL WATER A/S	100.00%
Hong Kong – China	ASIA HOST INVESTMENT LTD	100.00%
China	ASPEN VENTURES LIMITED*	49.00%
United States	BABYNOV USA, LLC*	40.00%
Spain	BAGLEY LATINOAMERICA, S.A.*	49.00%
Argentina	BEST CARE NUTRICIÓN DOMICILIARIA S.A.	100.00%
Belgium	BIALIM BELGIQUE S.A.	100.00%
France	BLEDINA	100.00%
Mexico	BONAFONT, SA de CV	100.00%
Kenya	BROOKSIDE AFRICA LIMITED*	40.00%
Morocco	CENTRALE DANONE	99.97%
France	COMPAGNIE GERVAIS DANONE	100.00%
Uruguay	COMPANIA SALUS S.A.	95.01%
United Kingdom	COMPLAN FOODS LIMITED (in liquidation)	100.00%
Brazil	CPN MINERAÇÃO LTDA	100.00%
Spain	DAIRY LATAM S.L.	100.00%
France	DAN INGREDIENTS UNIT	100.00%
France	DAN INVESTMENTS	100.00%
Netherlands	DAN TRADE B.V.	100.00%
United States	DANNON PR, INC.	100.00%
Ukraine	DANONE	100.00%
China	DANONE (CHINA) FOOD & BEVERAGE CO	92.00%
China	DANONE (CHONGQING) FOOD & BEVERAGE CO LTD	92.00%
China	DANONE (FENGRUN) FOOD & BEVERAGE CO LIMITED	92.00%

Country/Region	Legal Name	Percentage of capital ownership
India	DANONE (INDIA) PRIVATE LIMITED	100.00%
China	DANONE (SHAAN'XI) FOOD & BEVERAGE CO, LIMITED	92.00%
China	DANONE (SHANGHAI) HOLDING CO., LTD.	100.00%
Czech Republic	DANONE A.S.	100.00%
Denmark	DANONE A/S	100.00%
Sweden	DANONE AB	100.00%
Argentina	DANONE ARGENTINA SA	99.97%
Norway	DANONE AS	100.00%
Singapore	DANONE ASIA BABY NUTRITION PRIVATE LIMITED	100.00%
Singapore	DANONE ASIA HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC HOLDINGS PTE LTD	100.00%
Singapore	DANONE ASIA PACIFIC MANUFACTURING PTE LTD	100.00%
Singapore	DANONE ASIA PTE LTD	100.00%
China	DANONE ASIA-PACIFIC MANAGEMENT CO. LTD	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION BV	100.00%
Netherlands	DANONE BABY AND MEDICAL NUTRITION NEDERLAND B.V.	100.00%
Colombia	DANONE BABY NUTRITION COLOMBIA S.A.S	100.00%
Mexico	DANONE BABY NUTRITION MEXICO, SA. DE CV. (in liquidation)	100.00%
United Arab Emirates	DANONE BABY NUTRITION MIDDLE EAST HOLDING LIMITED	100.00%
Saudi Arabia	DANONE BABY NUTRITION OPERATIONS SAUDI ARABIA	100.00%
Belgium	DANONE BELUX	99.99%
Kazakhstan	DANONE BERKUT LLP	100.00%
Malaysia	DANONE BUSINESS SERVICES SDN BHD	100.00%
France	DANONE CORPORATE FINANCE SERVICES	100.00%
France	DANONE DAIRY ASIA	100.00%
Egypt	DANONE DAIRY EGYPT	99.99%
Egypt	DANONE DAIRY FARM S.A.E.	100.00%
Singapore	DANONE DAIRY INVESTMENTS INDONESIA	100.00%
Iran	DANONE DAIRY PARS	100.00%
Guatemala	DANONE DE GUATEMALA, S.A.	100.00%
Mexico	DANONE DE MEXICO S.A.	100.00%
Germany	DANONE DEUTSCHLAND GMBH	100.00%
Algeria	DANONE DJURDJURA ALGERIE	100.00%
Ukraine	DANONE DNIPRO LLC	100.00%
El Salvador	DANONE EL SALVADOR, SOCIEDAD ANONIMA DE CAPITAL VARIABLE	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Ireland	DANONE EUROPE LIMITED	100.00%
United Kingdom	DANONE FINANCE COMPANY LIMITED	100.00%
France	DANONE FINANCE INTERNATIONAL	100.00%
Netherlands	DANONE FINANCE NETHERLANDS BV	100.00%
India	DANONE FOODS & BEVERAGES INDIA PVT LTD	100.00%
France	DANONE GLOBAL RESEARCH & INNOVATION CENTER	100.00%
Mexico	DANONE HOLDING DE MEXICO	100.00%
United Kingdom	DANONE HOLDINGS (UK)	100.00%
Canada	DANONE INC	100.00%
Switzerland	DANONE INTERNATIONAL SERVICES - DIS SA	100.00%
Japan	DANONE JAPAN	100.00%
Kazakhstan	DANONE KAZAKHSTAN LLP	100.00%
United Kingdom	DANONE LIMITED (in liquidation)	100.00%
Azerbaijan	DANONE LLC	100.00%
Brazil	DANONE LTDA.	100.00%
Hungary	DANONE MAGYARORSZAG KFT	100.00%
France	DANONE MANIFESTO VENTURES EUROPE	100.00%
United States	DANONE MANIFESTO VENTURES, LLC	100.00%
United States	DANONE MANIFESTO VENTURES, PBC	100.00%
Netherlands	DANONE MEDICAL NUTRITION HOLDING B.V.	100.00%
Netherlands	DANONE MEDICAL NUTRITION INTERNATIONAL B.V.	100.00%
Mexico	DANONE MEDICAL NUTRITION MEXICO S.A. DE C.V. (in liquidation)	100.00%
India	DANONE NARANG BEVERAGES PRIVATE LIMITED	100.00%
United States	DANONE NORTH AMERICA PUBLIC BENEFIT CORPORATION	100.00%
France	DANONE NUTRICIA AFRICA & OVERSEAS	100.00%
Ivory Coast	DANONE NUTRICIA COTE D'IVOIRE SA	100.00%
Hong Kong – China	DANONE NUTRICIA EARLY LIFE NUTRITION (HONG KONG) LIMITED	100.00%
Saudi Arabia	DANONE NUTRICIA KSA LLC	100.00%
Netherlands	DANONE NUTRICIA NEDERLAND B.V.	100.00%
New Zealand	DANONE NUTRICIA NZ LIMITED	100.00%
Italy	DANONE NUTRICIA SPA SOCIETÀ BENEFIT	100.00%
Spain	DANONE NUTRICIA, S.R.L.	100.00%
Portugal	DANONE NUTRICIA, UNIPessoal LDA	100.00%
Austria	DANONE OESTERREICH GMBH	100.00%
Finland	DANONE OY	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Romania	DANONE P.D.P.A. SRL	100.00%
Germany	DANONE PENSIONS MANAGEMENT GMBH	100.00%
Portugal	DANONE PORTUGAL SA	96.09%
China	DANONE PREMIUM BRANDS (SHANGHAI) TRADING CO LTD	100.00%
Singapore	DANONE PROBIOTICS PTE LTD	100.00%
France	DANONE PRODUITS FRAIS FRANCE	100.00%
Korea	DANONE PULMUONE COMPANY LIMITED*	30.66%
Luxemburg	DANONE RE	100.00%
Belgium	DANONE ROTSELAAR SP	100.00%
Spain	DANONE S.A.	98.44%
Slovakia	DANONE S.R.O.	100.00%
Thailand	DANONE SAPPE BEVERAGES CO., LTD	75.00%
Australia	DANONE SAPUTO DAIRY AUSTRALIA PTY LIMITED	50.00%
Switzerland	DANONE SCHWEIZ AG	100.00%
Bulgaria	DANONE SERDIKA	100.00%
Singapore	DANONE SINGAPORE HOLDINGS PTE LTD	100.00%
South Africa	DANONE SOUTHERN AFRICA (PTY) LTD	100.00%
Poland	DANONE SP. ZOO	100.00%
Cambodia	DANONE SPECIALIZED NUTRITION (CAMBODIA) CO., LTD.	100.00%
China	DANONE SPECIALIZED NUTRITION (CHANGSHA) CO., LTD.	100.00%
Malaysia	DANONE SPECIALIZED NUTRITION (MALAYSIA) SDN. BHD.	100.00%
China	DANONE SPECIALIZED NUTRITION (QINGDAO) CO., LTD.	100.00%
Singapore	DANONE SPECIALIZED NUTRITION (SINGAPORE) PRIVATE LIMITED	100.00%
Thailand	DANONE SPECIALIZED NUTRITION (THAILAND) CO., LTD.	98.91%
Turkey	DANONE TIKVESLI GIDA VE IÇECEK SANAYI VE TICARET ANONIM SİRKETİ	100.00%
Netherlands	DANONE TRADING ELN B.V.	100.00%
Netherlands	DANONE TRADING MEDICAL BV	100.00%
Philippines	DANONE UNIVERSAL ROBINA BEVERAGES, INC.	50.00%
United States	DANONE US, INC.	100.00%
United States	DANONE US, LLC	100.00%
Vietnam	DANONE VIETNAM COMPANY LTD	100.00%
United Kingdom	DANONE WATERS (UK& IRELAND) LIMITED	100.00%
Singapore	DANONE WATERS CHINA HOLDING PTE. LTD.	100.00%
Belarus	DANONEBEL	100.00%
Mexico	DERIVADOS LACTEOS FLN-DDM S.A.P.I. DE C.V. (in liquidation)	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Mexico	DISTRIBUIDORA SEMILLA, S.A.P.I. DE C.V. (in liquidation)	99.99%
China	DUMEX BABY FOOD CO., LTD.	100.00%
Denmark	DUMEX NUTRITION LTD A/S	100.00%
United States	EARTH ISLAND, LLC	100.00%
Mexico	ENVASADORA LA SUPREMA, S.A.DE C.V. (in liquidation)	100.00%
Mexico	ENVASADORAS DE AGUAS EN MÉXICO, S. DE R.L. DE C.V.	100.00%
France	EVIAN RESORT	100.00%
Burkina Faso	FAN MILK BURKINA FASO SARL	100.00%
Ivory Coast	FAN MILK COTE D'IVOIRE SA	100.00%
Denmark	FAN MILK INTERNATIONAL A/S	100.00%
Ghana	FAN MILK PLC	62.11%
Nigeria	FAN MILK PLC.	99.37%
Benin	FAN MILK SARL	100.00%
Togo	FAN MILK TOGO S.A.	100.00%
Ghana	FANMILK WEST AFRICA LIMITED	100.00%
United Kingdom	FOLLOW YOUR HEART UK LIMITED	100.00%
United States	FORAGER PROJECT, LLC*	37.87%
Uruguay	FORT MASIS, S.A.	100.00%
France	FPS DANONE.COMMUNITIES	76.54%
Bangladesh	GRAMEEN DANONE FOODS LIMITED*	45.86%
China	GUANGDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
Romania	GXO LOGISTICS FRIGO ROMANIA S.R.L.	50.00%
Netherlands	GXO LOGISTICS HOLDING RUSSIA BV	50.00%
Russia	GXO LOGISTICS LLC	50.00%
Egypt	HALAYEB FOR DAIRY PRODUCTS AND JUICE S.A.E.	100.00%
United States	HAPPY FAMILY HOLDING COMPANY, LLC	100.00%
Thailand	HARMLESS HARVEST (THAILAND) CO., LTD.	69.41%
United States	HARMLESS HARVEST INC.	100.00%
United Kingdom	HARROGATE SPRING WATER LIMITED	100.00%
United Kingdom	HARROGATE WATER BRANDS LIMITED	100.00%
United States	HF OFFICE, LLC	100.00%
France	HOLDING INTERNATIONALE DE BOISSONS	100.00%
United States	HORIZON ORGANIC DAIRY, LLC	100.00%
United States	HORIZON ORGANIC INTERNATIONAL HOLDING COMPANY	100.00%
United States	HORIZON ORGANIC INTERNATIONAL, INC.	100.00%

Country/Region	Legal Name	Percentage of capital ownership
China	HUBEI DANONE FOOD & BEVERAGE CO., LTD.	92.00%
France	ID LOGISTICS FRANCE 4	50.00%
Netherlands	INFANT NUTRITION MANAGEMENT 1 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 2 BV	100.00%
Netherlands	INFANT NUTRITION MANAGEMENT 3 BV	100.00%
Mexico	INNOVATION PACKAGING AND PROCESS, S.A. DE C.V.	100.00%
Denmark	INTERNATIONAL NUTRITION CO LTD A/S	100.00%
Russia	JSC ISTRA-NUTRICIA BABY FOODS	100.00%
Argentina	KASDORF SA	100.00%
Senegal	LA LAITERIE DU BERGER*	49.26%
Morocco	LAITPLUS	99.99%
France	LES PRES RIENT BIO	100.00%
Morocco	LES TEXTILES (in liquidation)	99.84%
Mexico	LIQUIMEX, SA de CV (in liquidation)	100.00%
Ukraine	LLC UNIMILK	100.00%
Ukraine	LLCFI NUTRICIA UKRAINE	100.00%
Argentina	LOGISTICA LA SERENISIMA S.A.	95.56%
Thailand	MAPRAO LTD.	39.99%
Iran	MASHHAD MILK POWDER INDUSTRIES CO	60.00%
South Africa	MAYO DAIRY (PROPRIETARY) LIMITED	100.00%
France	MICHEL ET AUGUSTIN	100.00%
United States	MICHEL ET AUGUSTIN INC.	100.00%
Germany	MILUPA GMBH	100.00%
Brazil	MINERAÇÃO JOANA LEITE LTDA.	100.00%
Singapore	MYEN PTE LTD	100.00%
Netherlands	N.V. NUTRICIA	100.00%
China	NANJING ZILE BEVERAGE INDUSTRY CO., LIMITED*	23.00%
Turkey	NUMIL GIDA ÜRÜNLERİ SAN. VE TIC. A.S.	100.00%
Greece	NUMIL HELLAS S.A.	100.00%
United States	NURTURE, LLC.	100.00%
China	NUTRICIA (CHINA) MEDICAL NUTRITION CO., LTD	100.00%
Russia	NUTRICIA ADVANCED LLC	100.00%
Australia	NUTRICIA AUSTRALIA PTY LIMITED	100.00%
Hong Kong – China	NUTRICIA CLINICAL (HONGKONG) LIMITED	100.00%
Netherlands	NUTRICIA CUIJK B.V.	100.00%

Country/Region	Legal Name	Percentage of capital ownership
China	NUTRICIA EARLY LIFE NUTRITION (SHANGHAI) CO., LTD	100.00%
Egypt	NUTRICIA EGYPT SERVICES LLC	100.00%
Netherlands	NUTRICIA EXPORT B.V.	100.00%
Ireland	NUTRICIA INFANT NUTRITION LIMITED	100.00%
Netherlands	NUTRICIA INTERNATIONAL B.V.	100.00%
India	NUTRICIA INTERNATIONAL PRIVATE LIMITED	100.00%
Ireland	NUTRICIA IRELAND LIMITED	100.00%
Kazakhstan	NUTRICIA KAZAKHSTAN LLP	100.00%
New Zealand	NUTRICIA LIMITED	100.00%
Russia	NUTRICIA LLC	100.00%
United Kingdom	NUTRICIA LTD	100.00%
Netherlands	NUTRICIA MEDICAL DEVICES BV	100.00%
United Arab Emirates	NUTRICIA MIDDLE EAST DMCC	100.00%
United States	NUTRICIA NORTH AMERICA, INC	100.00%
France	NUTRICIA NUTRITION CLINIQUE SAS	100.00%
Pakistan	NUTRICIA PAKISTAN (PRIVATE) LIMITED	100.00%
China	NUTRICIA PHARMACEUTICAL (WUXI) CO., LTD.	100.00%
Poland	NUTRICIA POLSKA SP. Z.O.O.	50.00%
Netherlands	NUTRICIA RESEARCH B.V.	100.00%
Korea	NUTRICIA SOUTH KOREA YUHAN HOESA	100.00%
South Africa	NUTRICIA SOUTHERN AFRICA	100.00%
China	NUTRICIA TRADING (SHANGHAI) CO., LTD	100.00%
United Kingdom	NUTRICIA TRUSTEES LIMITED	100.00%
Poland	NUTRICIA ZAKLADY PRODUKCYJNE SP. Z.O.O.	49.98%
Argentina	NUTRICIA-BAGO S.A.	51.00%
Brazil	NUTRIMED INDUSTRIAL LTDA	100.00%
Poland	NUTRIMED SP. Z.O.O.	50.00%
United Kingdom	OAKDALE SPRING LIMITED	100.00%
Mexico	ORGANIZACION FR MEXICO, S.A. DE C.V.	100.00%
Sweden	OSTERLENMEJERIET	75.00%
Indonesia	P.T. TIRTA INVESTAMA	74.00%
Ukraine	PRIVATE JOINT-STOCK COMPANY "KREMENCHUG DAIRY PLANT"	100.00%
Ukraine	PRJSC GALAKTON	100.00%
Sweden	PRO VIVA AB	75.49%
France	PRODUITS LAITIERS FRAIS ESPAGNE	100.00%

Country/Region	Legal Name	Percentage of capital ownership
France	PRODUITS LAITIERS FRAIS EST EUROPE	100.00%
Spain	PRODUITS LAITIERS FRAIS IBERIA, S.L.	100.00%
France	PRODUITS LAITIERS FRAIS SUD EUROPE	100.00%
Poland	PROMEDICA SP. Z.O.O.	50.00%
Indonesia	PT AQUA GOLDEN MISSISSIPPI	73.88%
Indonesia	PT NUTRICIA INDONESIA SEJAHTERA	100.00%
Indonesia	PT NUTRICIA MEDICAL NUTRITION	100.00%
Indonesia	PT SARIHUSADA GENERASI MAHARDHIKA	99.97%
Indonesia	PT SUGIZINDO	99.97%
Indonesia	PT. DANONE INDONESIA (in liquidation)	100.00%
Indonesia	PT. TIRTA SIBAYAKINDO	55.50%
United States	REAL FOOD BLENDS, LLC	100.00%
France	SAEME-SOCIETE ANONYME DES EAUX MINERALES D'EVIAN	100.00%
China	SHANDONG DANONE FOOD & BEVERAGE CO., LTD	92.00%
United Kingdom	SHS INTERNATIONAL LTD	100.00%
Latvia	SIA NUTRICIA	100.00%
China	SICHUAN DANONE FOOD & BEVERAGE CO., LTD	92.00%
Turkey	SIRMAGRUP İÇECEK SANAYI VE TAS	100.00%
France	SOCIETE DES EAUX DE VOLVIC	100.00%
Tunisia	SOCOGES-SOCIETE DE COMMERCE ET DE GESTION	50.00%
France	SOJINAL SAS	100.00%
Belgium	SORGENTE	100.00%
Netherlands	SORGENTE B.V.	100.00%
Netherlands	SORGENTE HOLDING B.V.	100.00%
Morocco	SOTHERMA-SOCIETE DU THERMALISME MAROCAIN*	29.99%
Tunisia	STIAL-STE TUNISIENNE DES INDUSTRIES ALIMENTAIRES	50.00%
Israel	STRAUSS HEALTH LTD*	20.00%
Brazil	SUPPORT PRODUTOS NUTRICIONAIS LTDA	100.00%
United States	THE YOFARM COMPANY, LLC	100.00%
United Kingdom	THIRSTY PLANET LIMITED	100.00%
Brazil	TINGUA EMPRESA DE MINERACAO E AGUAS LTDA	100.00%
United States	TURTLE MOUNTAIN, LLC	100.00%
Lithuania	UAB DANONE	100.00%
United Kingdom	UK HOLDINGS CAP (COMMONWEALTH, ASIA AND PACIFIC) LIMITED	100.00%
United States	WALLABY YOGURT COMPANY, LLC	100.00%

Country/Region	Legal Name	Percentage of capital ownership
Spain	WATER LATAM S.L.	100.00%
Mexico	WHITEWAVE FOODS MEXICO, S. DE R.L. DE C.V.	100.00%
Hong Kong – China	WHITEWAVE HONG KONG LIMITED	100.00%
Luxemburg	WHITEWAVE INTERNATIONAL MANAGEMENT HOLDINGS, S.A.R.L.	100.00%
United States	WHITEWAVE MEXICO HOLDINGS II, LLC	100.00%
United States	WHITEWAVE MEXICO HOLDINGS IV, LLC	100.00%
United States	WHITEWAVE SERVICES, INC.	100.00%
United States	WWF OPERATING COMPANY LLC	100.00%
India	YAKULT DANONE INDIA PVT LTD	50.00%
Vietnam	YAKULT VIETNAM CO., LTD*	20.00%
United States	YOCREAM INTERNATIONAL, INC.	100.00%
France	YOOJI	59.04%
Poland	ZYWIEC ZDROJ S.A.	100.00%

(*) Equity company

(**) Listed company